

Summarised Outcome: Municipal Budget and Benchmarking Engagement - 2011/12 Budget vs Original Budget 2010/11

	NW371 Moretele (L)	NW372 Madibeng (H)	NW373 Rustenburg (H)	NW374 Kgetlengrivier (L)	NW375 Moses Kotane (M)	DC37 Bojanala Platinum (H)	NW381 Ratlou (L)	NW382 Tswaing (L)	NW383 Mafikeng (L)	NW384 Ditsobotla (L)	NW385 Ramotshere Moiloa (L)	DC38 Ngaka Modiri Molema (L)	NW392 Naledi (Nw) (L)	NW393 Mamusa (M)	NW394 Greater Taung (M)	NW396 Lekwa-Teemane (L)	NW397 Molopo-Kagisano (L)
R thousands																	
Total Operating Revenue ¹	198 039	949 774	2 246 389	101 117	321 031	346 134	60 181	117 269	417 256	289 842	191 144	393 941	230 217	109 766	113 618	191 241	-
Total Operating Expenditure	198 038	949 715	2 242 663	94 719	376 772	332 936	60 181	119 265	389 238	289 842	168 554	355 877	209 430	91 407	104 046	191 089	-
Operating Performance Surplus / (Deficit)	-	59	3 726	6 398	-55 741	13 198	-	-1 996	28 018	-	22 590	38 064	20 787	18 359	9 572	152	-
Cash and Cash Equivalents at the Year End	-4 033	6 658 199	945 296	6 113	48 901	558	5 270	-28 461	7 511	28 590	-	125 874	5 688	-41 140	73 419	-3 591 994	-
Net Increase / (Decrease) in Cash held for the Year	23 616	1 658 000	314 579	857	190	558	-	-16 505	13 343	28 590	-	57 718	5 179	-41 140	13 419	-3 591 994	-
Cash Backing / Surplus (Deficit) Reconciliation	-604 624	-221 461	-53 969	32 404	65 696	106 000	6 994	-263	189 944	-	8 798	99 981	-56 047	40 473	32 736	-80 631	-
Cash Coverage Ratio	-0	119	6	1	3	-	2	-4	0	2	-	7	1	-6	14	-424	-
STATEMENT OF OPERATING PERFORMANCE																	
Revenue																	
% Increase in Total Operating Revenue	27.6%	17.0%	19.6%	20.2%	19.4%	99.2%	10.8%	(20.4%)	(1.2%)	15.7%	51.2%	18.3%	(5.7%)	7.8%	12.1%	31.0%	0.0%
% Increase in Property Rates Revenue	5.9%	10.0%	9.5%	38.5%	6.0%	0.0%	25.0%	18.7%	(5.6%)	24.5%	47.5%	0.0%	0.0%	2.0%	6.0%	14.8%	0.0%
% Increase in Electricity Revenue	0.0%	(100.0%)	27.6%	38.7%	0.0%	0.0%	0.0%	16.5%	0.0%	25.8%	(100.0%)	0.0%	(19.1%)	15.7%	48.1%	62.4%	0.0%
% Increase in Water Revenue	39.2%	(100.0%)	14.4%	32.2%	26.5%	0.0%	0.0%	(1.6%)	(100.0%)	83.5%	(100.0%)	0.0%	(17.8%)	10.0%	6.0%	(19.4%)	0.0%
% Increase in Property Rates & Service Charges	39.3%	21.0%	22.8%	45.8%	23.7%	0.0%	25.0%	12.8%	(17.0%)	28.9%	19.2%	0.0%	10.1%	10.4%	14.2%	39.9%	0.0%
Collection Rate Including Other Revenue	52.2%	104.0%	90.2%	105.6%	71.4%	2.8%	59.1%	24.2%	40.1%	0.0%	0.0%	(121.2%)	101.6%	107.2%	36.7%	21.3%	0.0%
Expenditure																	
% Increase in Total Operating Expenditure	28.3%	17.0%	15.4%	16.2%	11.0%	91.6%	10.8%	25.4%	(7.1%)	15.7%	36.7%	6.9%	(8.1%)	17.2%	21.1%	35.1%	0.0%
% Increase in Employee Costs	60.5%	(9.0%)	14.9%	15.1%	6.9%	5.8%	0.5%	21.2%	6.3%	14.7%	0.6%	59.3%	21.0%	1.5%	(6.8%)	5.8%	0.0%
% Increase in Electricity Bulk Purchases	0.0%	(100.0%)	27.8%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	22.9%	(100.0%)	0.0%	(24.8%)	37.7%	84.7%	10.3%	0.0%
% Increase in Water Bulk Purchases	7.8%	(100.0%)	31.6%	0.0%	45.8%	0.0%	0.0%	0.0%	(100.0%)	0.0%	0.0%	(57.4%)	(88.9%)	9.4%	66.3%	0.0%	0.0%
Provision of Debt Impairment % of Total Billable Revenue	63.1%	0.0%	8.5%	5.6%	32.0%	0.0%	43.5%	10.6%	19.7%	14.1%	0.0%	0.0%	6.2%	45.7%	0.0%	7.0%	0.0%
Debt Impairment	21 552	-	155 000	2 500	28 402	-	500	5 416	49 160	26 200	-	-	10 000	22 789	-	7 487	-
MANAGEMENT																	
Capital Expenditure and Funding																	
Total Capital Budget	92 024	284 250	496 605	26 998	144 620	7 587	22 918	54 831	64 617	65 669	44 058	221 459	47 272	-	73 621	35 136	-
Internally Funded and Other	5 700	51 600	52 342	6 398	2 550	5 687	-	-	2 050	7 406	-	38 064	31 100	-	19 995	9 925	-
Grant Funding and Other	86 324	232 650	364 263	20 600	127 070	1 900	22 918	54 831	39 381	38 263	44 058	183 395	16 173	-	53 626	25 211	-
Internally Generated Funds % of Non Grant Funding	100.0%	100.0%	39.6%	100.0%	14.5%	100.0%	0.0%	0.0%	8.1%	27.0%	0.0%	100.0%	100.0%	0.0%	100.0%	100.0%	0.0%
Borrowing % of Non Grant Funding	0.0%	0.0%	60.4%	0.0%	85.5%	0.0%	0.0%	0.0%	91.9%	73.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grant Funding % of Total Funding	93.8%	81.8%	73.4%	76.3%	87.9%	25.0%	100.0%	100.0%	60.9%	58.3%	100.0%	82.8%	34.2%	0.0%	72.8%	71.8%	0.0%
Borrowing																	
Total Borrowing Liability	-	90 120	177 674	-	86 835	-	-	7	11 812	20 000	9 086	45 790	18 782	-	1 258	6 870	-
Borrowing for the Financial Year	-	-	80 000	-	15 000	-	-	-	23 186	20 000	-	-	-	-	-	-	-
Cost of Borrowing for the Financial Year	353	123 600	11 912	-	-1 562	-	40	-	-	5 095	282	-1 145	453	162	-	-3 800 000	-
Total Cost of Debt as a % of Total Borrowing Liability	0.0%	137.2%	6.7%	0.0%	(1.8%)	0.0%	0.0%	0.0%	0.0%	25.5%	3.1%	(2.5%)	2.4%	0.0%	0.0%	(55 313.0%)	0.0%
Financing Cost % of Asset Base	0.1%	7.7%	0.9%	0.0%	(0.2%)	0.0%	0.0%	0.0%	0.0%	0.0%	0.2%	(0.2%)	0.2%	36.0%	0.0%	(5 015.0%)	0.0%
Capital Charges to Operating	0.2%	13.0%	0.5%	0.0%	(0.4%)	0.0%	0.1%	0.0%	0.0%	1.8%	0.2%	(0.3%)	0.2%	0.0%	0.0%	(1 988.6%)	0.0%
Borrowing to Asset Ratio	0.0%	5.6%	13.8%	0.0%	12.4%	0.0%	0.0%	0.0%	8.7%	0.0%	5.1%	7.1%	9.6%	0.0%	1.1%	9.1%	0.0%
Asset Management																	
Total Value of PPE	541 759	1 600 000	1 290 013	262 701	701 929	7 587	138 956	164 692	135 000	-	177 267	646 144	195 240	450	110 000	75 772	-
Asset Renewal	-	-	10 484	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Asset Renewal % of Depreciation	0.0%	0.0%	10.4%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
R&M % of PPE	0.0%	0.0%	0.0%	0.0%	0.0%	152.8%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Asset Renewal and R&M as a % of PPE	0.0%	0.0%	0.8%	0.0%	0.0%	152.8%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Depreciation as % of Asset Base	1.4%	2.5%	7.8%	0.6%	8.0%	0.0%	0.4%	0.5%	11.7%	0.0%	0.8%	5.0%	0.0%	0.7%	7.8%	0.0%	
Repairs & Maintenance	-	-	-	-	-	11 592	-	-	-	-	-	-	-	-	-	-	-
SOCIAL PACKAGE																	
Total Number of Households	-	179	-	23	63 000	-	-	-	307	-	4 383	-	12	-	78	17	-
Number of Households receiving Free Basic Services																	
Water (6 kilolitres per household per month)	-	-	-	-	19 000	-	-	-	5	9	4 925	-	6	-	-	13	-
Sanitation (free minimum level service)	-	-	-	-	-	-	-	-	5	9	-	-	1	-	-	-	-
Electricity/Other energy (50kwh per household per month)	-	-	-	-	-	-	-	-	8	9	4 925	-	6	-	-	-	-
Refuse(removed at least once a week)	-	-	-	-	58 114	-	-	-	31	9	-	-	1	-	-	-	-
Highest level of free service provided																	
Water (kilolitres per household per month)	-	-	-	-	6	-	-	-	6	-	810	-	6	-	-	6	-
Electricity (kwh per household per month)	-	-	-	-	-	-	-	-	50	-	585	-	50	-	-	50	-
Cost of Free Basic Services provided	-	-	-	-	15 039 575	-	-	-	7 392	69 696	-	-	614	-	722	19 458	-
Revenue Cost of free services provided	-	40 335	-	-	15 248 018	-	-	-	7 600	-	-	-	584	-	-	19 458	-
Local Government Equitable Share	138 282	247 326	231 669	38 032	203 756	232 094	59 576	56 186	109 725	69 696	70 458	357 615	29 119	28 210	88 632	24 989	58 504
MTREF Funded ✓ / Unfunded ✘	x	x	x	✓	✓	✓	✓	x	✓	✓	✓	✓	x	✓	✓	x	x

Source: National Treasury Local Government Database

¹Total revenue excludes internal charges

Summarised Outcome: Municipal Budget and Benchmarking Engagement - 2011/12 Budget vs Original Budget 2010/11

	DC39 Dr Ruth Segomotsi	NW401 Ventersdorp (M)	NW402 Tlokwe (H)	NW403 City Of Matlosana (H)	NW404 Maquassi Hills (M)	DC40 Dr Kenneth Kaunda (M)
R thousands						
Total Operating Revenue¹	189 846	115 329	798 969	1 831 571	210 561	254 225
Total Operating Expenditure	214 716	114 264	788 796	1 831 544	247 752	248 920
Operating Performance Surplus / (Deficit)	-24 870	1 065	10 174	27	-37 191	5 304
Cash and Cash Equivalents at the Year End	–	16 222	41 731	3 564 096	619 867	11 958
Net Increase / (Decrease) in Cash held for the Year	–	5 879	-29 034	3 564 096	619 867	11 958
Cash Backing / Surplus (Deficit) Reconciliation	-6 430	-22 336	261 853	-229 561	58 623	131 143
Cash Coverage Ratio	–	2	1	43	57	1
STATEMENT OF OPERATING PERFORMANCE						
Revenue						
% Increase in Total Operating Revenue	79.2%	26.0%	19.3%	28.3%	15.4%	18.3%
% Increase in Property Rates Revenue	0.0%	4.1%	33.1%	19.5%	8.5%	0.0%
% Increase in Electricity Revenue	0.0%	52.7%	34.8%	50.3%	21.1%	0.0%
% Increase in Water Revenue	0.0%	34.6%	(7.0%)	37.4%	55.9%	0.0%
% Increase in Property Rates & Service Charges	0.0%	42.6%	23.5%	20.6%	22.1%	0.0%
Collection Rate Including Other Revenue	0.0%	84.9%	79.9%	95.7%	99.3%	100.0%
Expenditure						
% Increase in Total Operating Expenditure	16.0%	25.0%	17.8%	28.3%	26.8%	74.1%
% Increase in Employee Costs	20.4%	7.1%	19.4%	10.2%	11.5%	17.0%
% Increase in Electricity Bulk Purchases	0.0%	65.2%	25.0%	26.0%	26.7%	0.0%
% Increase in Water Bulk Purchases	5.3%	450.8%	12.8%	(100.0%)	10.5%	0.0%
Provision of Debt Impairment % of Total Billable Revenue	0.0%	8.4%	0.0%	3.1%	0.0%	0.0%
Debt Impairment	500	5 000	–	36 313	–	–
MANAGEMENT						
Capital Expenditure and Funding						
Total Capital Budget	–	23 154	118 956	206 159	50 275	5 304
Internally Funded and Other	–	222	48 813	97 831	3 343	–
Grant Funding and Other	–	22 932	34 191	108 328	46 932	5 304
Internally Generated Funds % of Non Grant Funding	0.0%	100.0%	57.6%	100.0%	100.0%	0.0%
Borrowing % of Non Grant Funding	0.0%	0.0%	42.4%	0.0%	0.0%	0.0%
Grant Funding % of Total Funding	0.0%	99.0%	28.7%	52.5%	93.4%	100.0%
Borrowing						
Total Borrowing Liability	19 500	2 499	97 322	140 000	–	–
Borrowing for the Financial Year	–	–	35 952	–	–	–
Cost of Borrowing for the Financial Year	5 000	–	9 650	18 915	13 115	–
Total Cost of Debt as a % of Total Borrowing Liability	25.6%	0.0%	9.9%	13.5%	0.0%	0.0%
Financing Cost % of Asset Base	1.4%	0.0%	1.1%	6.8%	0.0%	0.0%
Capital Charges to Operating	2.3%	0.0%	1.2%	1.0%	5.3%	0.0%
Borrowing to Asset Ratio	5.3%	2.0%	10.8%	50.4%	0.0%	0.0%
Asset Management						
Total Value of PPE	365 755	122 298	904 427	277 942	–	4 298
Asset Renewal	–	–	–	–	–	–
Asset Renewal % of Depreciation	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
R&M % of PPE	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Asset Renewal and R&M as a % of PPE	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Depreciation as % of Asset Base	1.2%	0.0%	3.5%	64.9%	0.0%	65.3%
Repairs & Maintenance	–	–	–	–	–	–
SOCIAL PACKAGE						
Total Number of Households	–	10	44	216 602	–	–
Number of Households receiving Free Basic Services						
Water (6 kilolitres per household per month)	–	5	44	81	–	–
Sanitation (free minimum level service)	–	5	7	41	–	–
Electricity/Other energy (50kwh per household per month)	–	8	7	41	–	–
Refuse(removed at least once a week)	–	5	7	41	–	–
Highest level of free service provided						
Water (kilolitres per household per month)	–	6	6	10	–	–
Electricity (kwh per household per month)	–	50	80	50	–	–
Cost of Free Basic Services provided	–	6 600	20 000	8 141	–	–
Revenue Cost of free services provided	–	16 429	20 000	125 760	–	–
Local Government Equitable Share	188 347	40 951	76 801	303 560	69 259	153 622
MTREF Funded ✓ / Unfunded ✘	x	x	✓	x	✓	✓

Source: National Treasury Local Government Database

¹Total revenue excludes internal charges